



CRC TIME NATURAL CAPITAL ACCOUNTING SYMPOSIUM

17 July 2024



ACKNOWLEDGEMENT OF COUNTRY

CRC TiME acknowledges Traditional Custodians throughout Australia and their continuing connections to their lands, waters and communities.

We pay our respects to all First Nations peoples and communities, and to Elders past and present.

Artwork by **Acacia Collard**.

Opening Remarks

Dr Libby Pinkard, CSIRO





NCA Forum

Libby Pinkard, Research Director CSIRO

Australia's National Science Agency



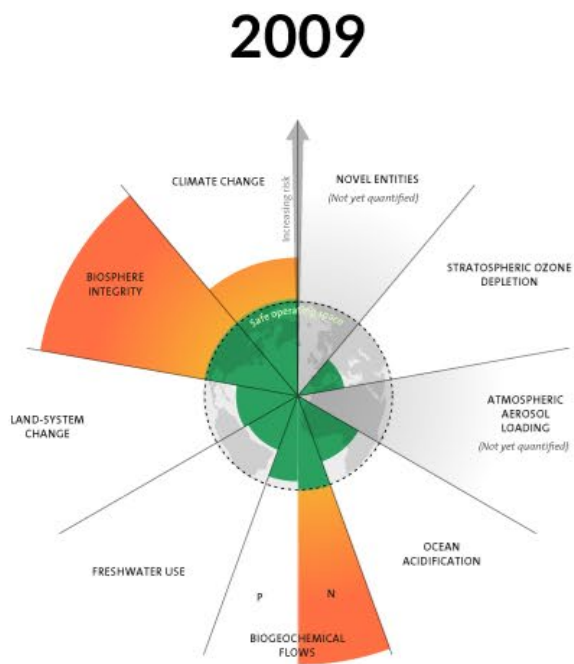


Outline

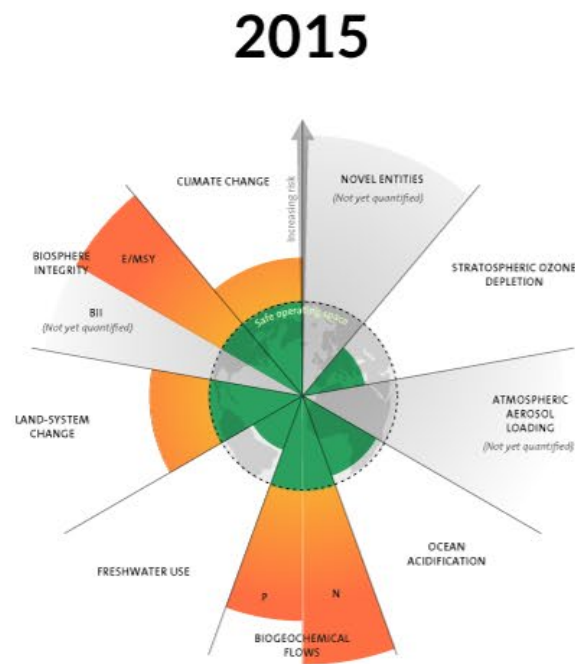
- A problem
- A timeline
- A question
- An opportunity

A problem

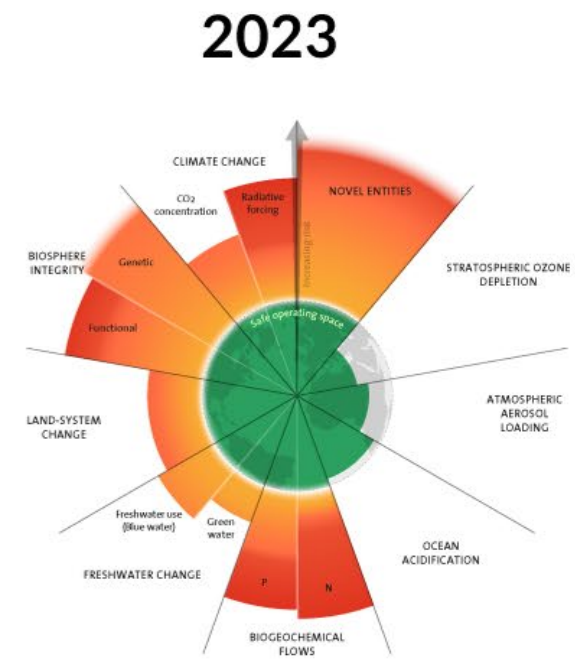
- Crossing boundaries increases risk of large-scale abrupt or irreversible environmental changes



3 boundaries crossed



4 boundaries crossed



6 boundaries crossed



A timeline

Environmental



1992

2006

2012

2015

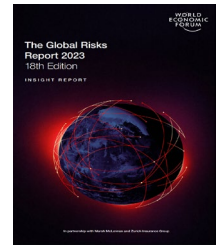
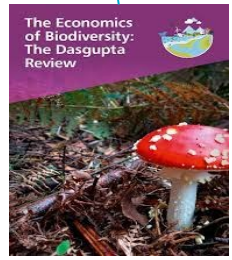
2016

2017

2021

2022

2023



Environmental economic



A question

- Alignment with existing financial reporting
 - NC balance sheet and income statement
 - Explicit representation of NC values
 - Stocks, flows, assets
- Systematic and structured approaches
 - Tracks change over time
 - Beyond benchmarking/compliance
 - Improved management outcomes
- Materiality assessment
 - Impacts and dependencies
 - Managing risks
 - Identifying opportunities
 - Increasing efficiencies

**How does NCA
differ from other
environmental
reporting?**

The opportunity

- Use NCA to embed nature into business and management decisions and practices
- Industry-wide approach
- Nature knows no boundaries
 - Systems approach
 - Working across sectors
 - Working with communities
- Supporting energy and nature positive transitions



Importance of Natural Capital

Lisa Bambic, DCCEEW





Australian Government

Department of Climate Change, Energy,
the Environment and Water

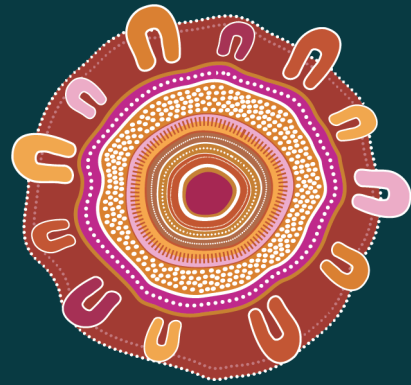
Importance of Natural Capital

Natural capital Accounting Symposium

Lisa Bambic, Director Environmental Economic Accounts, Environment Information Australia

17 July 2024





We acknowledge the Traditional Owners of Country throughout Australia and recognise their continuing connection to land, waters and culture. We pay our respects to their Elders past and present.

National Vision

The Australian community understands the environment's contribution to our quality of life, and its condition and value are accounted for in decision making for a prosperous and healthy society.

Environmental Economic Accounting: A common national approach

Contact us

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0466 825 341

Introduction to Natural Capital Accounting

Dr Tony O'Grady, CSIRO





Australia's National Science Agency

Natural capital accounting in the mining sector: Concepts

Anthony O'Grady

NCA Symposium, 17 July 2024

Nature Matters

Top 10 risks

Extreme weather events

Critical changes to Earth ecosystems

Biodiversity loss and Ecosystem collapse

Natural resource shortages

Misinformation and disinformation

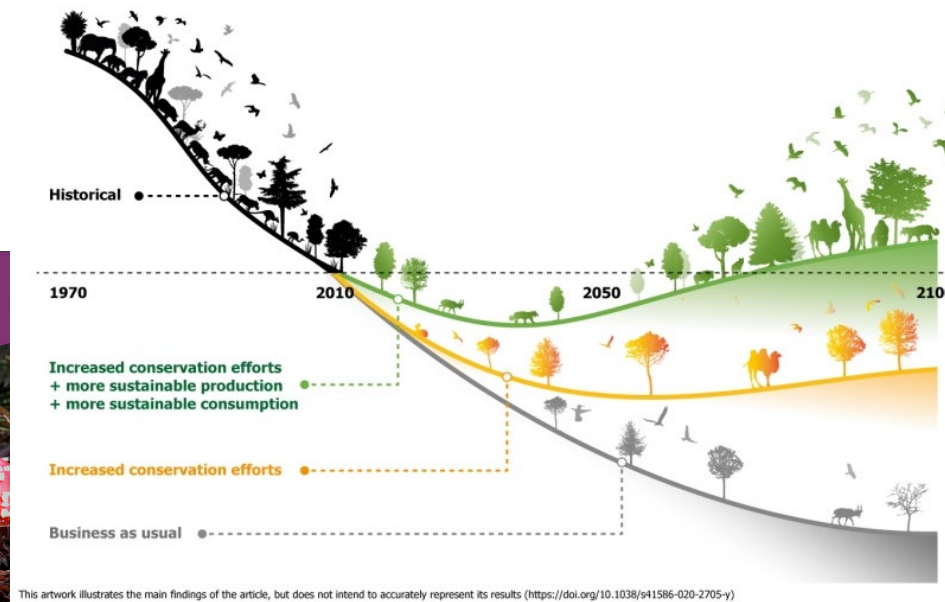
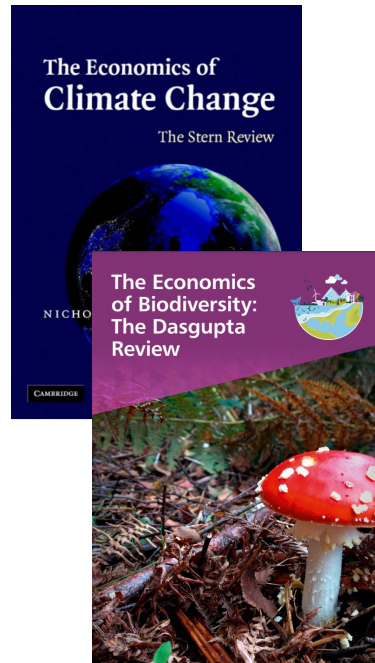
Adverse outcomes of AI technologies

Involuntary migration

Cyber insecurity

Societal polarization

Pollution



Leclère, D., et al. (2020). Bending the curve of terrestrial biodiversity needs an integrated strategy. *Nature*, 585, 551-556.

Natural capital:

The stock of renewable and non-renewable natural resources (e.g. soil, water, plants, ecosystems) that combine to yield a flow of benefits to society
(Capitals Coalition 2016)

Biodiversity:

The variability of among living organism's from all sources including, inter alia terrestrial, marine and other aquatic ecosystems and the ecological complexes of which they are a part. This includes diversity within species, between species and of ecosystems
(CBD)

Nature:

The natural world, with an emphasis on the diversity of living organisms (including people) and their interactions among themselves and with their environment
(TNFD 2023)

Nature-based solutions:

Actions to protect, sustainably manage and restore natural and modified ecosystems in ways that address societal challenges effectively adaptively to provide both huma wellbeing and biodiversity benefits
(IUCN 2020)

Nature Positive:

The ambition to halt and reverse nature loss by 2030 against a 2020 baseline and achieve full recovery by 2050
(NaturePositive.org)

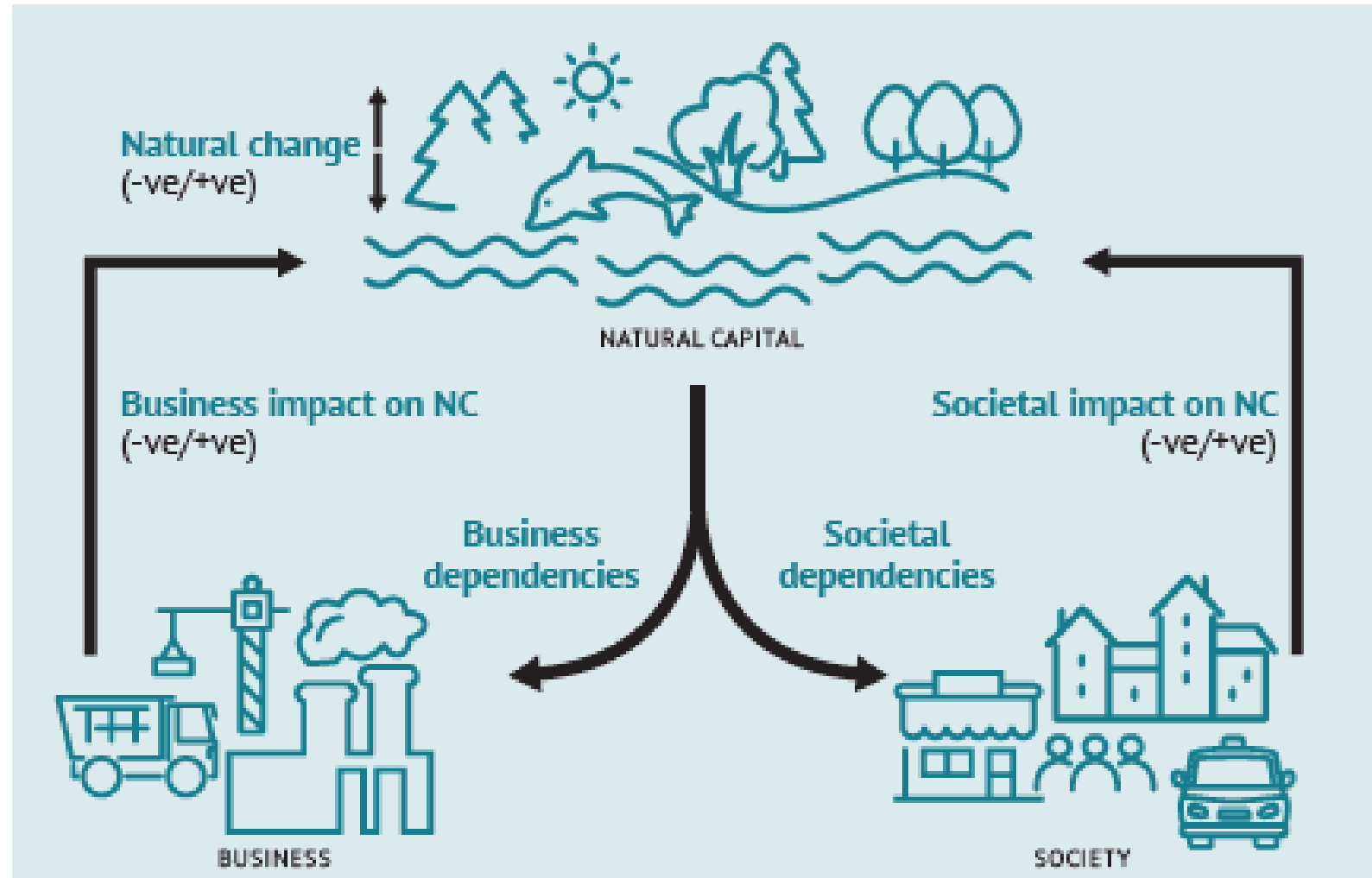


Natural capital is **stock** of renewable and non-renewable **natural resources**, (e.g. plant, animals, air, water, soils, mineral) that combine to yield a **flow** of benefits to people



Natural capital accounting is the process of calculating the stocks and flows of natural resources and services in a given ecosystem or region.

Natural capital assessment



Natural capital accounting



Natural capital confusion



System of Environmental Economic Accounting



CAPITALS COALITION

bsi.



Natural Capital Finance Alliance
Finance sector leadership on natural capital



TEEB



SCIENCE BASED TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION



Taskforce on Nature-related Financial Disclosures



TCFD

TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES



Global Context for Financial Disclosures

Dr Emma Gagen, ICMM



Indigenous Perspectives on Natural Capital Accounting

*Heidi Mippy, ARC Training Centre for Healing
Country*



Lessons from the Beenup Case Study

Professor Owen Nevin, WABSI



Lessons from the Beenup Case Study

Prof Owen T Nevin, Chief Executive Officer WABSI

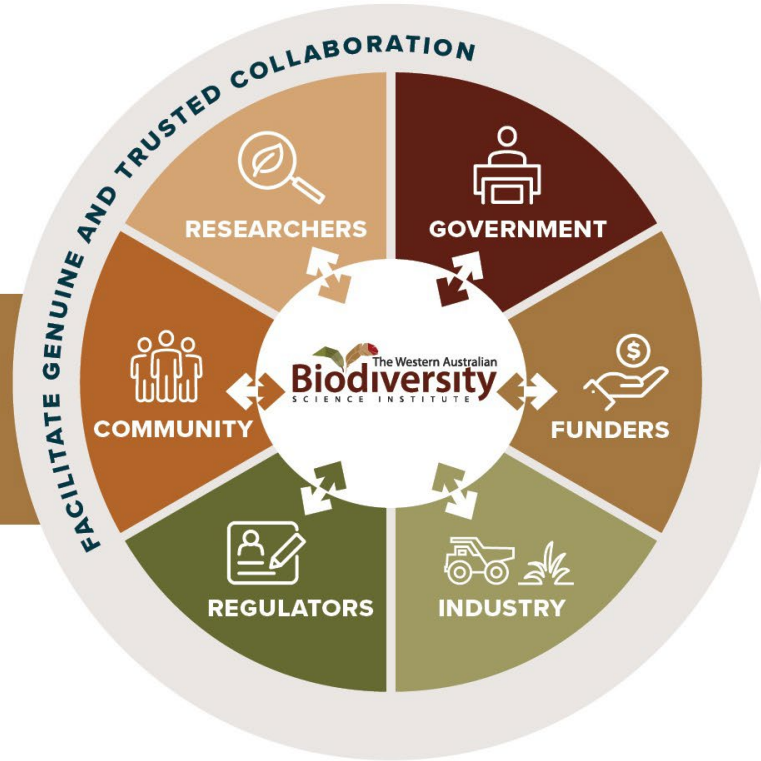
Anniversary Visiting Professor of Conservation Biology, University of Cumbria, UK
Adjunct Professor of Conservation Biology, CQUniversity Australia



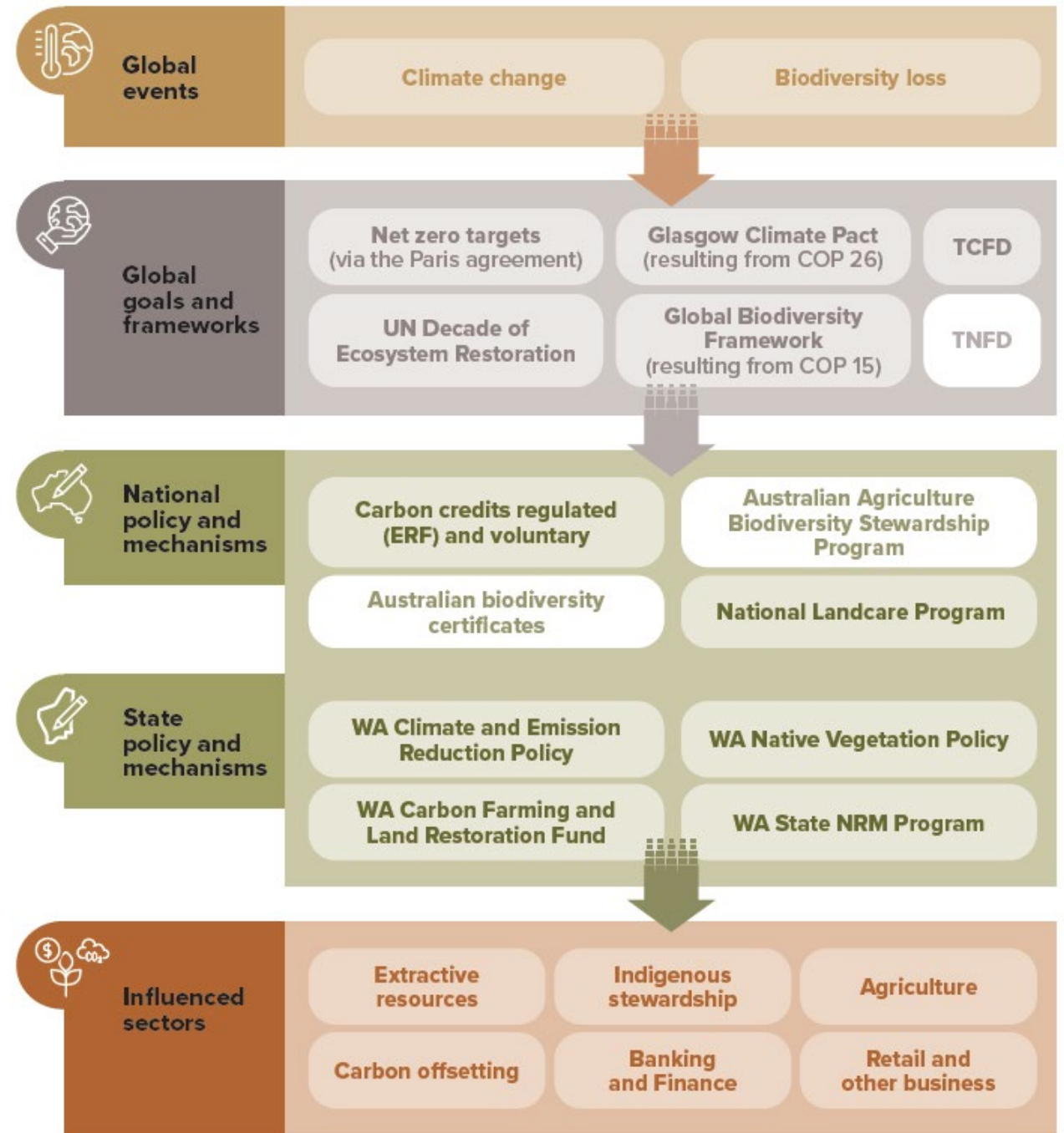


Who we are

- We are an independent, collaboration mechanism.
- We facilitate end user driven, relevant research.



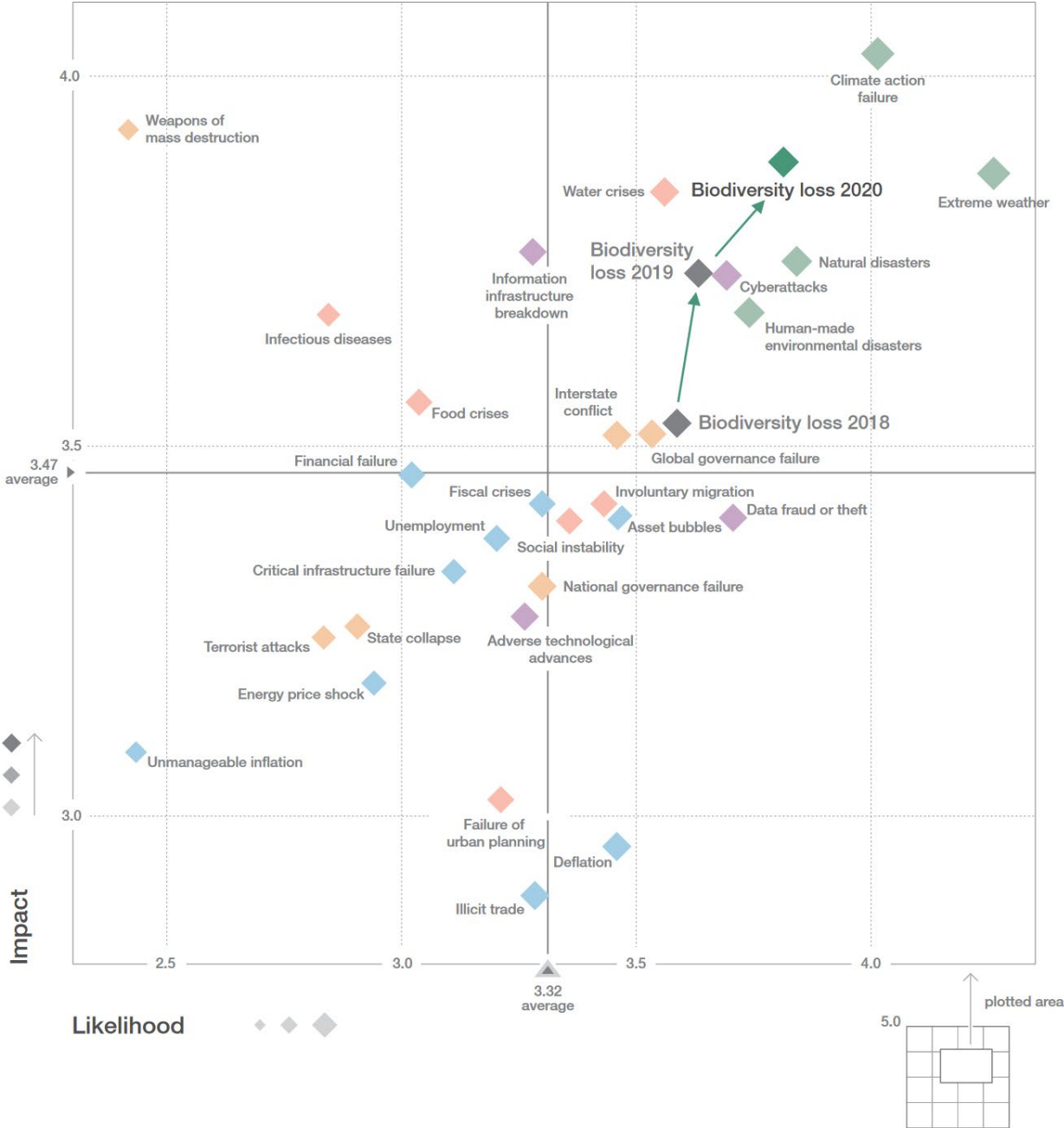
Global shift →
net-zero and nature
positive



The global risks landscape 2020 and the evolution of the biodiversity loss risk in the past three years

Biodiversity loss and climate change mutually reinforce each other, and neither will be successfully resolved unless tackled together.

More than half of the world's economic output is moderately or highly dependent on nature and there is growing recognition in the finance and business sector of the need to move beyond climate considerations and address nature-related concerns.



World Economic Forum. 2020. Nature Risk Rising.

BHP Beenup Natural Capital Account

THE WESTERN AUSTRALIAN BIODIVERSITY SCIENCE INSTITUTE

NATURAL CAPITAL
ACCOUNTING FOR
THE MINING SECTOR

**BEENUP SITE PILOT
CASE STUDY**



Prepared by Syrinx Environmental for BHP
A Collaboration between BHP, CRC TiME, CSIRO, Curtin University,
Syrinx Environmental, The University of Western Australia and the
Western Australian Biodiversity Science Institute (WABSI)

BHP SYRINX



Technical Advisory Group

Anthony O'Grady	CSIRO
Bryan Maybee	Curtin University/CRC TiME
Graham Oborn	BHP
Owen Nevin	WABSI
Ram Pandit	UWA
Renee Young	WABSI
Stephen White	BHP
Tim Cooper	BHP

LESSONS, GAPS AND RECOMMENDATIONS

A SUMMARY REPORT FOR THE NATURAL
CAPITAL ACCOUNTING FOR THE MINING SECTOR

Beenup Site Pilot Case Study
Technical Advisory Group



The Western Australian
Biodiversity
SCIENCE INSTITUTE

The Western Australian
Biodiversity
SCIENCE INSTITUTE

BHP Beenup Natural Capital Account

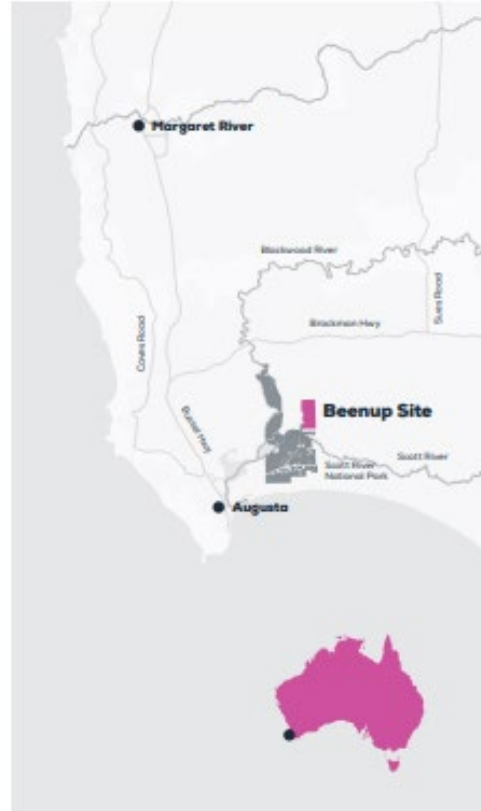
THE WESTERN AUSTRALIAN BIODIVERSITY SCIENCE INSTITUTE

NATURAL CAPITAL ACCOUNTING FOR THE MINING SECTOR
BEENUP SITE PILOT CASE STUDY



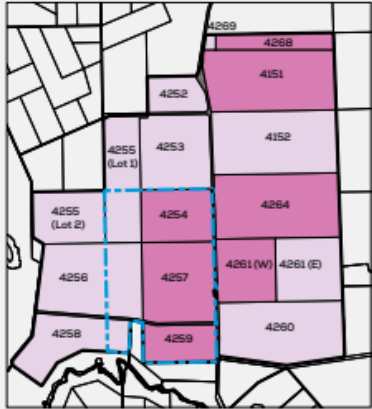
Prepared by Syrinx Environmental for BHP
A Collaboration between BHP, CRC TIME, CSIRO, Curtin University, Syrinx Environmental, The University of Western Australia and the Western Australian Biodiversity Science Institute (WABSI)

BHP SYRINX

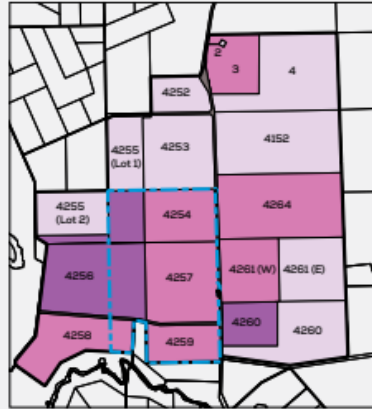


BHP Beenup Natural Capital Account

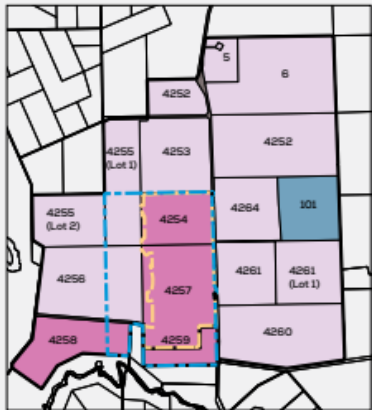
THE WESTERN AUSTRALIAN BIODIVERSITY SCIENCE INSTITUTE



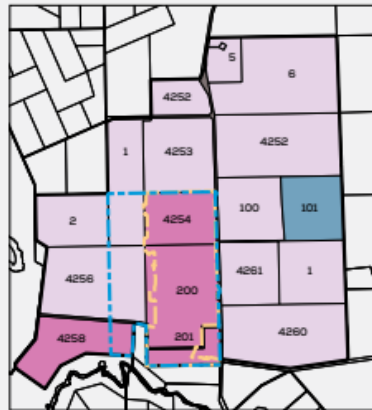
Scenario 1: Pre-Mining



Scenario 2: Mining



Scenario 3 Phase 1: Rehabilitation Works



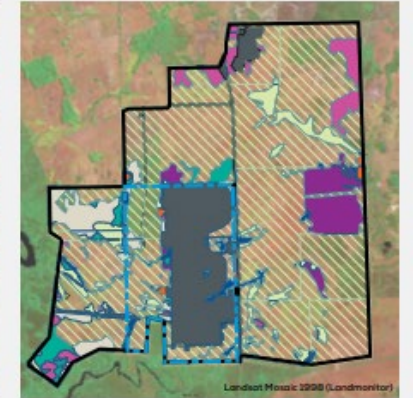
Scenario 3 Phase 2: Post Rehabilitation



Google Earth 2021
Projection: EPSG28350
Scale: 1:25000
Published 22 August 2022
Syrinx



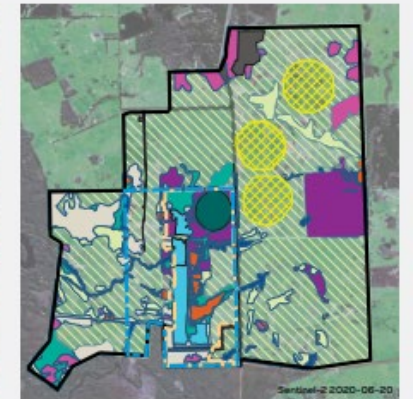
Scenario 1: Pre-Mining



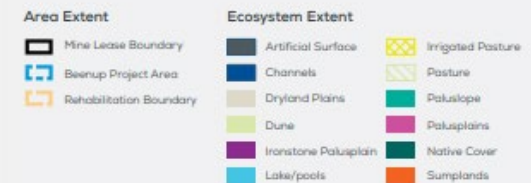
Scenario 2: Mining



Scenario 3 Phase 1: Rehabilitation Works



Scenario 3 Phase 2: Post Rehabilitation



Projection: EPSG28350
Scale: 1:70000
Published 09 January 2023
Drawn by - Syrxn

BHP Beenup Natural Capital Account

THE WESTERN AUSTRALIAN BIODIVERSITY SCIENCE INSTITUTE

Summary of Net Natural Capital Value (AUD\$/ha)

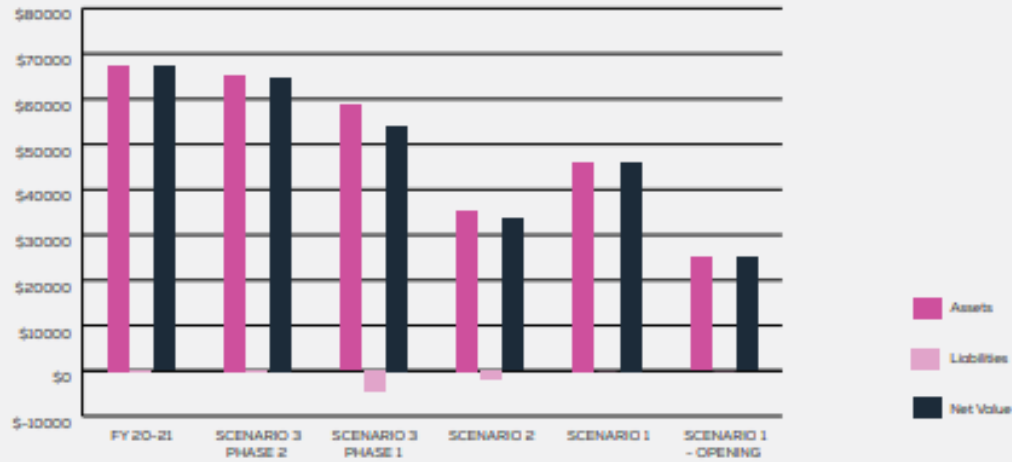


Figure 9. Summary of the net natural capital value for each of the NCA Scenarios (AUD\$/ha)

Table 10. Breakdown of the contribution of carbon, water and wetlands and habitat to gross natural asset value (AUD\$/ha)

Ecosystem Asset Value (AUD\$/ha)	Scenario 3 Phase 2 AUD\$	Scenario 3 Phase 1 AUD\$	Scenario 2 AUD\$	Scenario 1 AUD\$
Carbon	40,841	37,661	35,736	32,548
Water & Wetland	23,111	4,714	5,581	5,187
Habitat	18,175	15,336	17,022	19,480
TOTAL	82,127	57,711	58,339	57,215

Gross value per ha (AUD\$/ha)

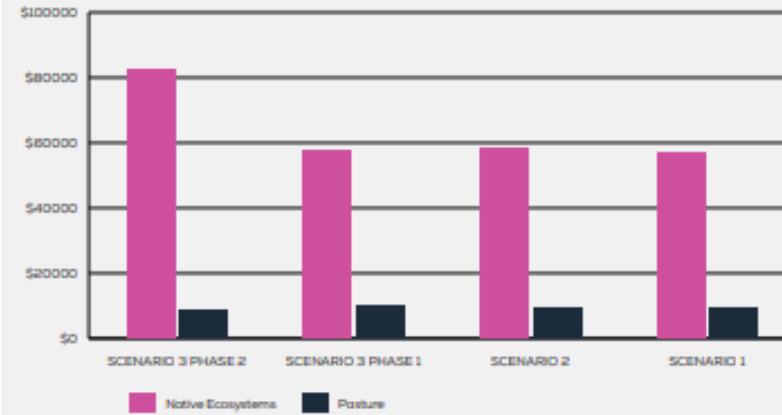
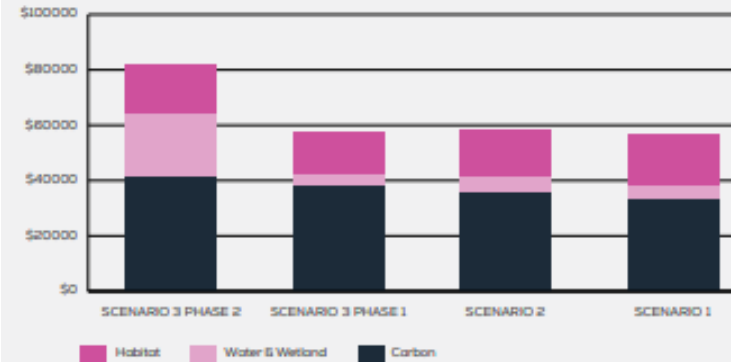


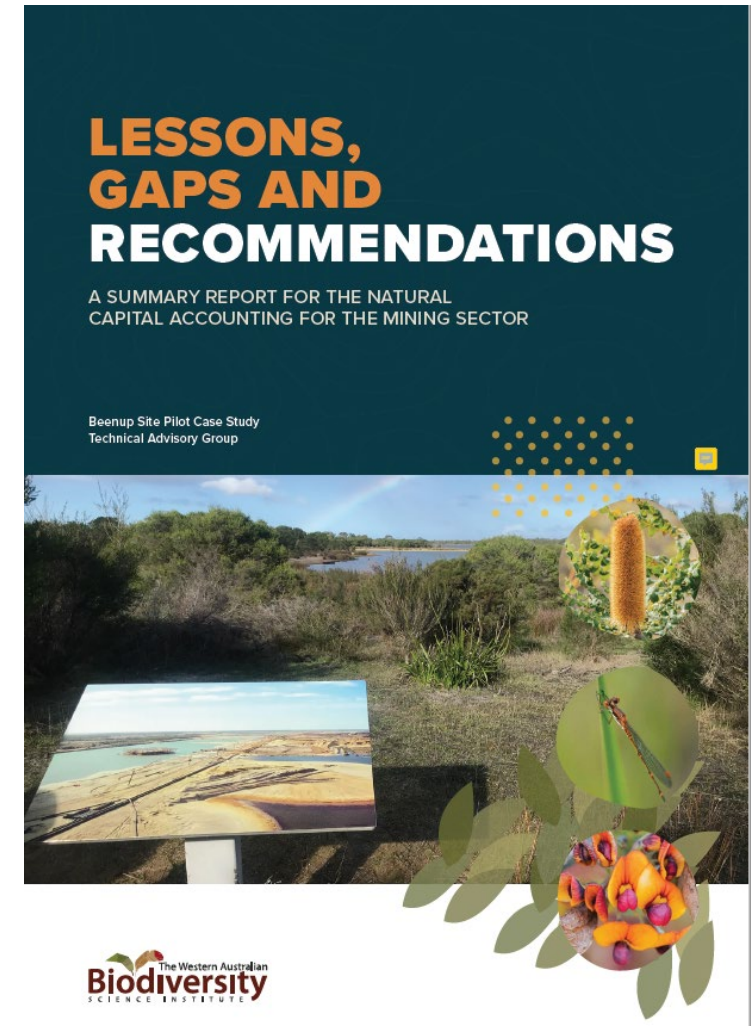
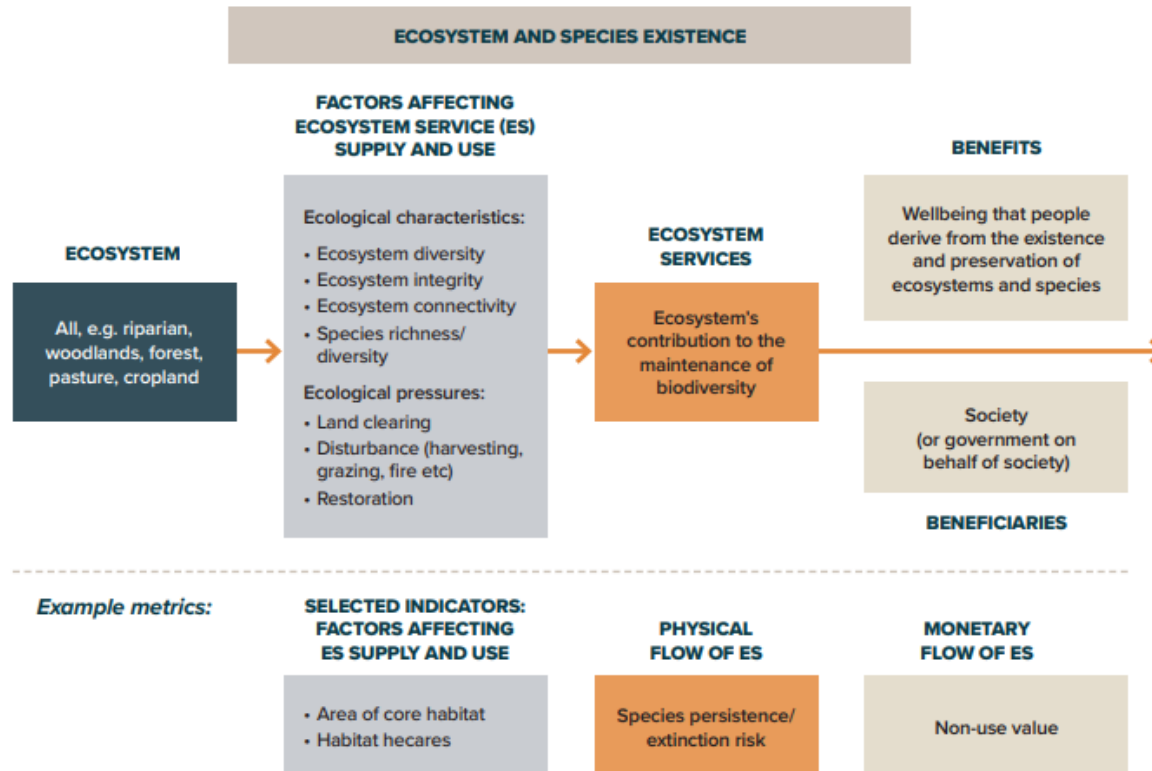
Figure 10. Total gross value of native and pasture ecosystems across the NCA Scenarios (AUD\$/ha)

Role of Carbon, water and habitat in value (AUD\$/ha) of native ecosystem assets



Learnings to date

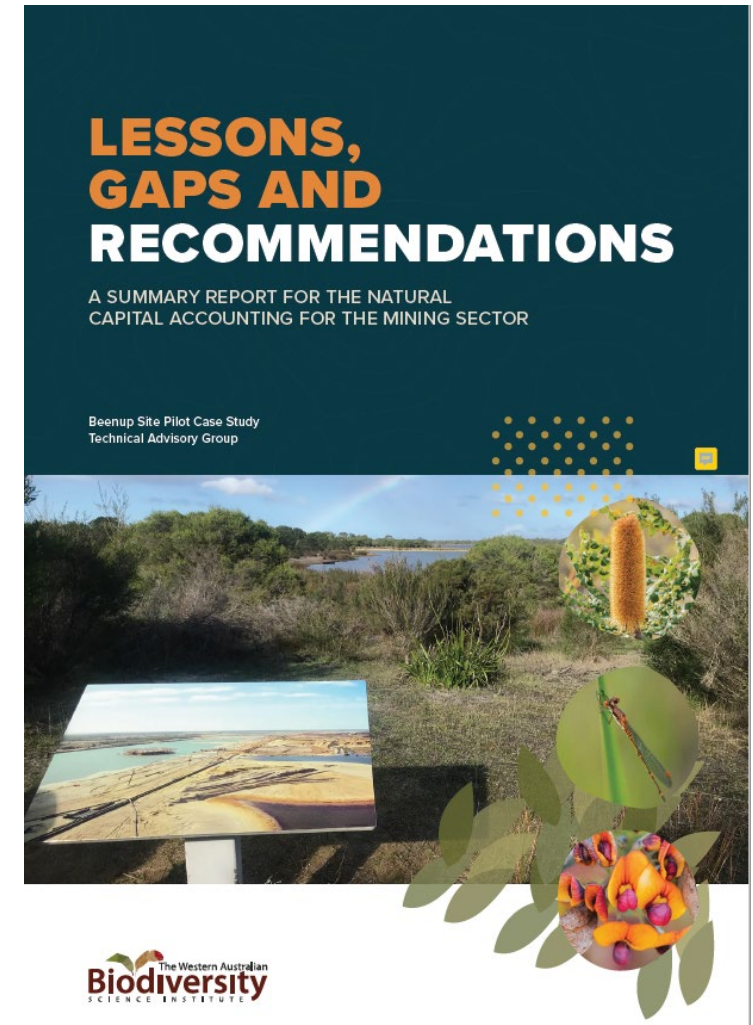
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Learnings to date

THE WESTERN AUSTRALIAN BIODIVERSITY SCIENCE INSTITUTE

- Nature is complex and is difficult to assign a value due to its uniqueness confounded by natural and human effects
 - We don't know what right is – act to learn
 - Leverage knowledge partnerships
- Understanding and incorporating cultural and community values will take time
- Some ecosystem services have well established markets/values (e.g. carbon sequestration or provisioning of clean water)
 - These can mask factors with less well-established valuation
 - Only assets that generating a flow of benefits to the business are balance sheet items
- Partitioning private benefits from societal benefits is environmental accounts can be challenging
 - This has impacts on the capacity to report within corporate accounting frameworks
- Valuation does not need to be monetary but should move beyond physical flows



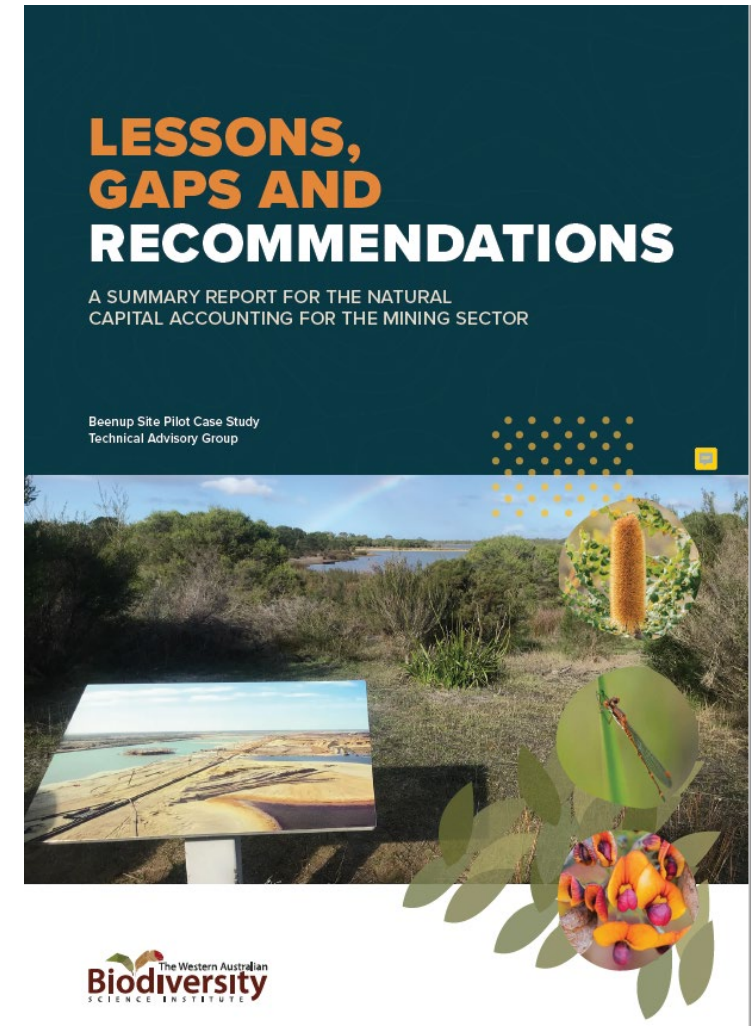
The Western Australian
Biodiversity
SCIENCE INSTITUTE

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Learnings to date

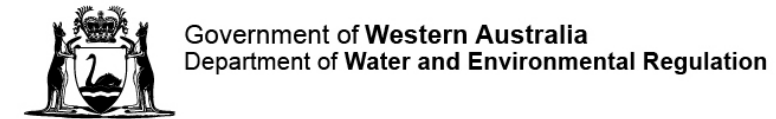
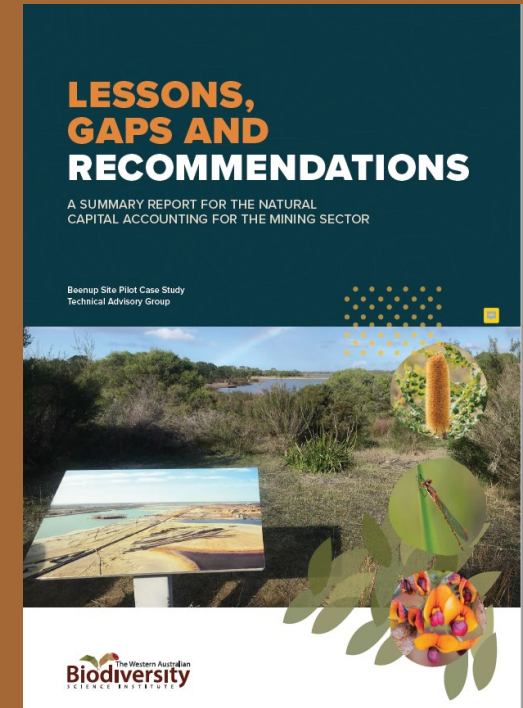
THE WESTERN AUSTRALIAN BIODIVERSITY SCIENCE INSTITUTE

- Get framing right early to set up targeted information and data requirements and eliminate waste
 - Consider development of an “ecosystem asset register” across life of mine
 - Establish the boundaries of extent to be considered – responsible entities can change over time
- There is a need to adopt nationally agreed and globally aligned ecosystem typologies
- Establish condition measurement methodologies which are transparent and repeatable
- Global and National reform agenda is rapidly evolving
 - involvement will enable more workable outcomes





Download the report: https://wabsi.org.au/wp-content/uploads/2024/05/Lessons-Gaps-Recommendations-Report_WABSI-May-2024.pdf



Ecological Restoration and Natural Capital Accounting

*Associate Professor Rachel Standish, Murdoch
University*





ECOLOGICAL RESTORATION AND NATURAL CAPITAL ACCOUNTING

Rachel Standish, Tina Parkhurst, Lucy Commander, Andrew Grigg and many Alcoa staff

Natural Capital Accounting Symposium | 17 July 2024 | ANZAC Club | Boorloo



Acknowledgement of Country

The Whadjuk, Wiilman and Pinjarup
peoples of the Noongar Nation.

I pay my respects to the First Nations
Peoples of the lands and waters on
which I live and work. I acknowledge
their rich cultural heritage, deep
connection to, and expert
stewardship of, Country.

ECOLOGICAL RESTORATION KEY TO GLOBAL COMMITMENTS TO CONSERVE AND REPAIR NATURE



THE BIODIVERSITY PLAN
For Life on Earth



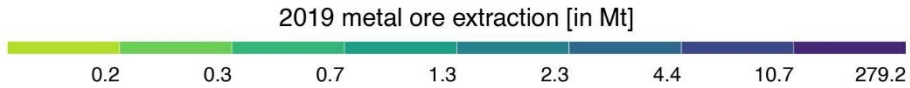
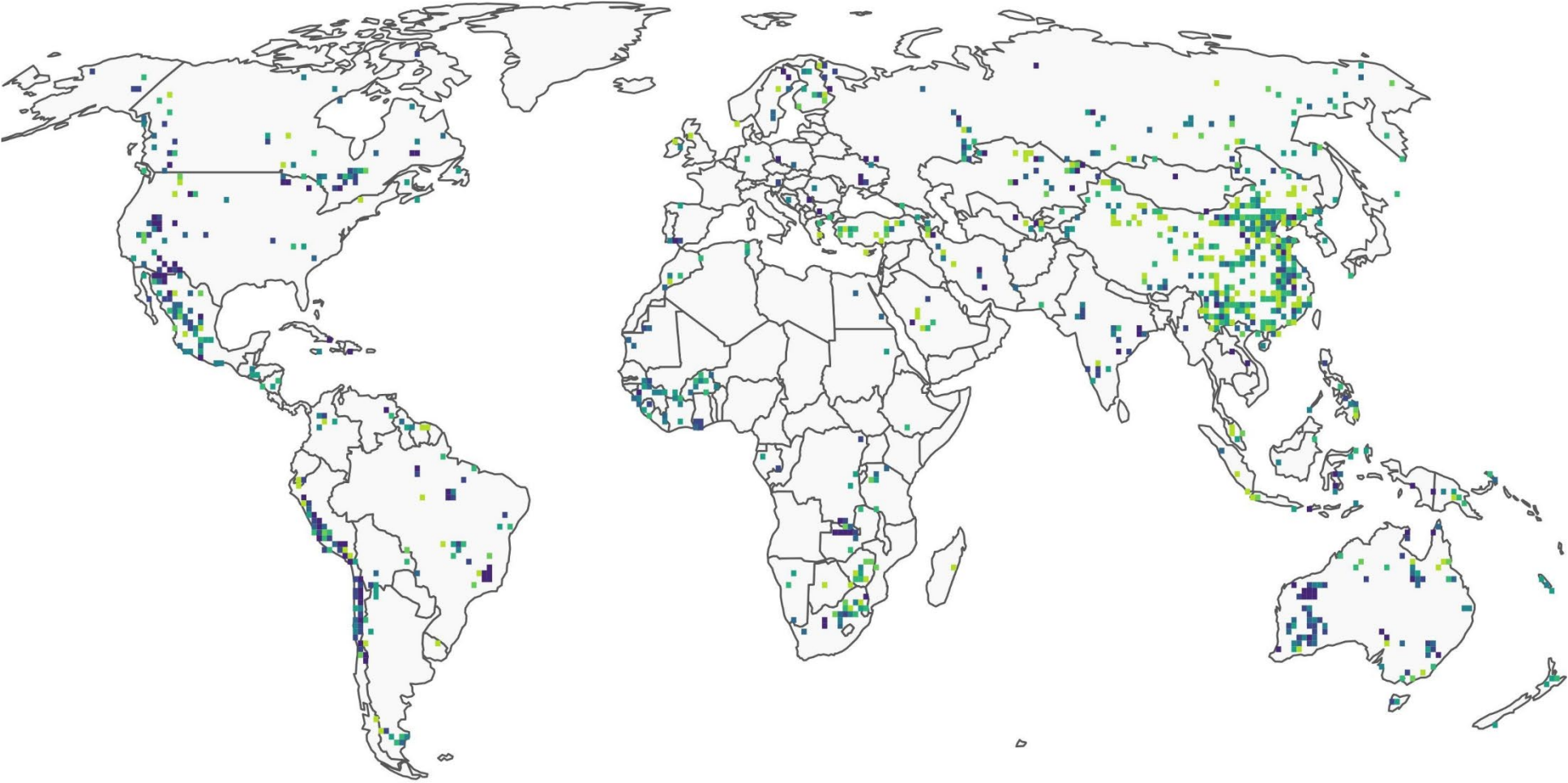
UNITED NATIONS DECADE ON
ECOSYSTEM RESTORATION
2021-2030



Convention on Biological Diversity

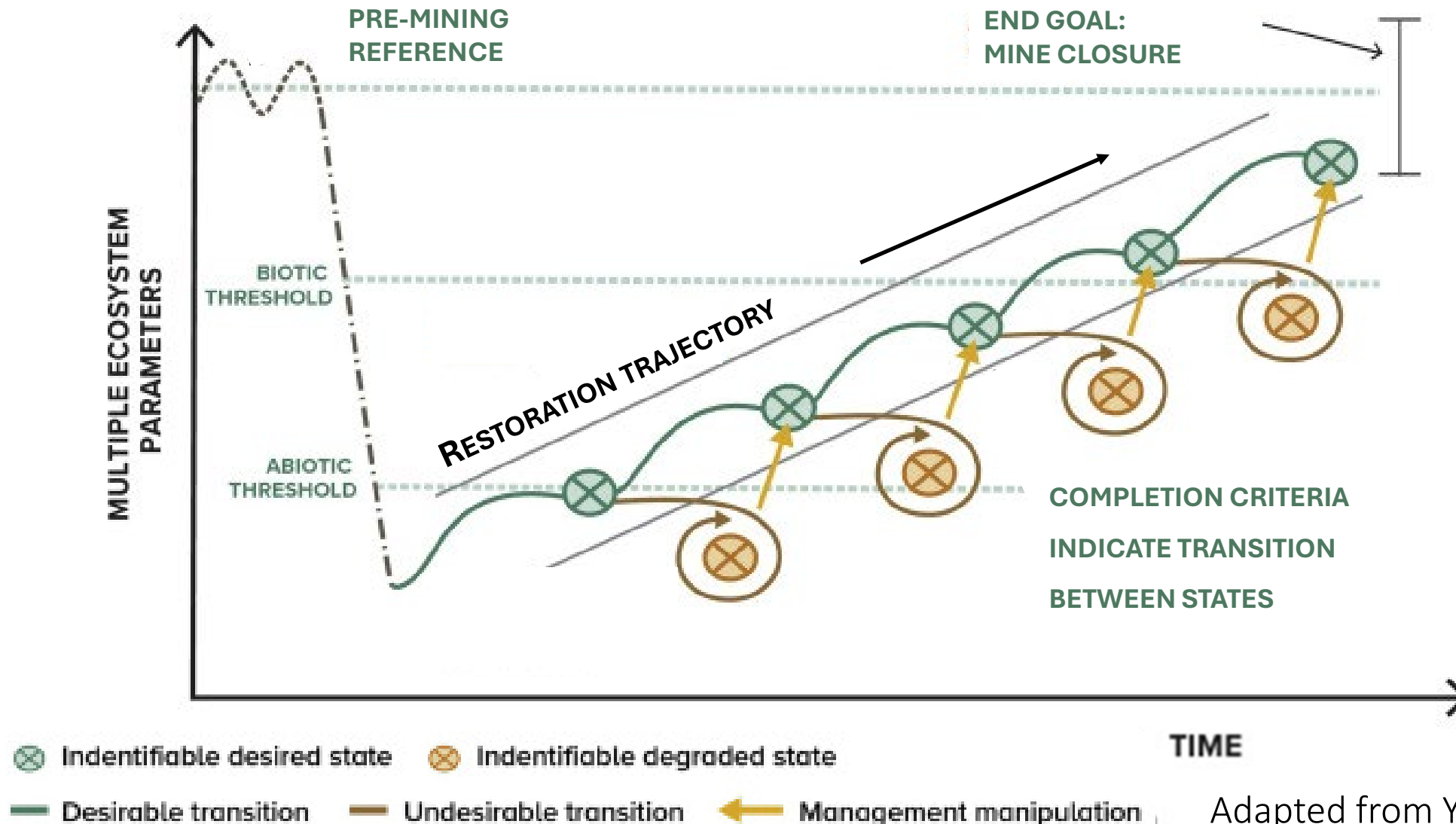


GLOBAL MINING LAND USE



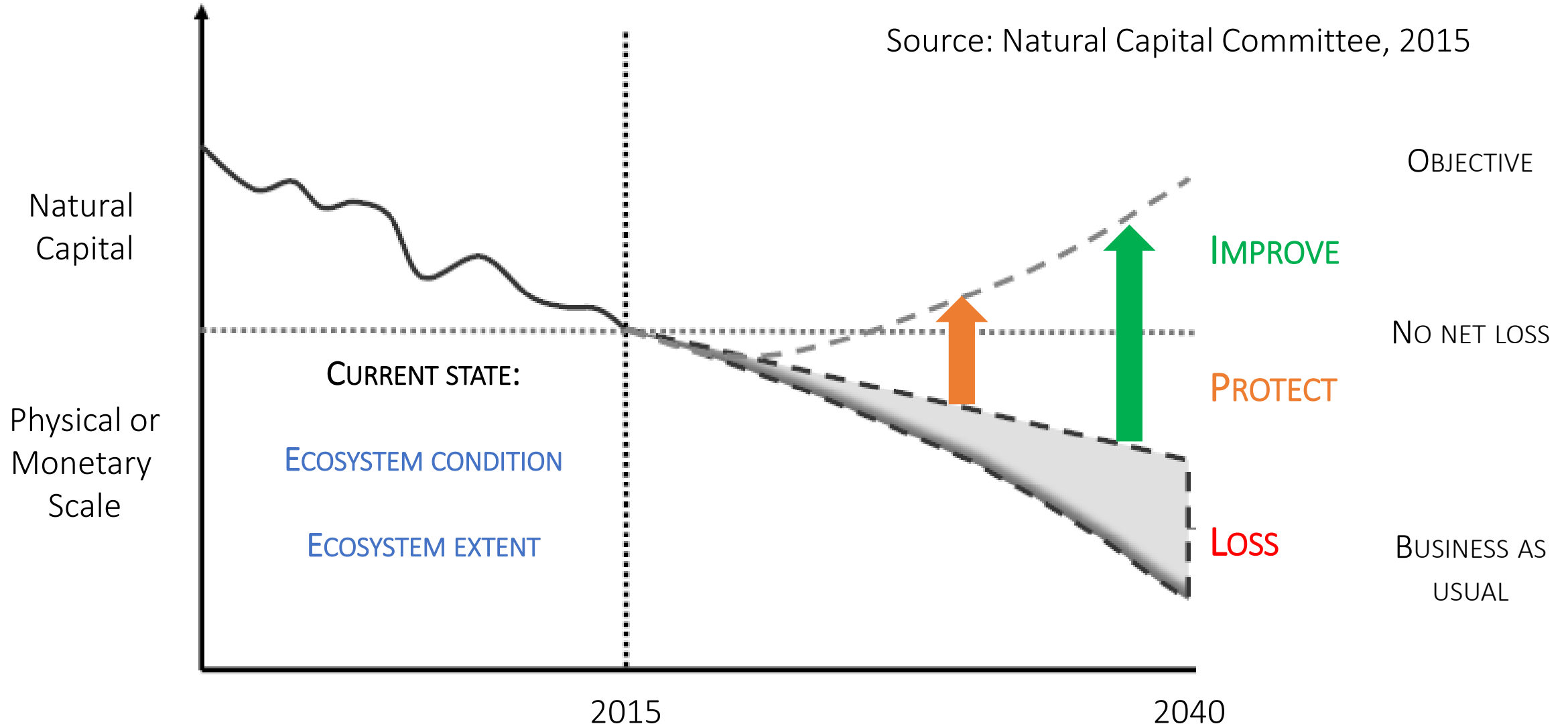
Luckeneder et al. 2021

HOW TO MEASURE MINE RESTORATION SUCCESS?



Adapted from Young et al. 2019

MEASURING RESTORATION SUCCESS WITH NCA FRAMEWORK



ALCOA CASE STUDY



Aim: To test utility of natural capital accounting to track and report restoration outcomes in the mining sector

ECOSYSTEM DATA



OPENING



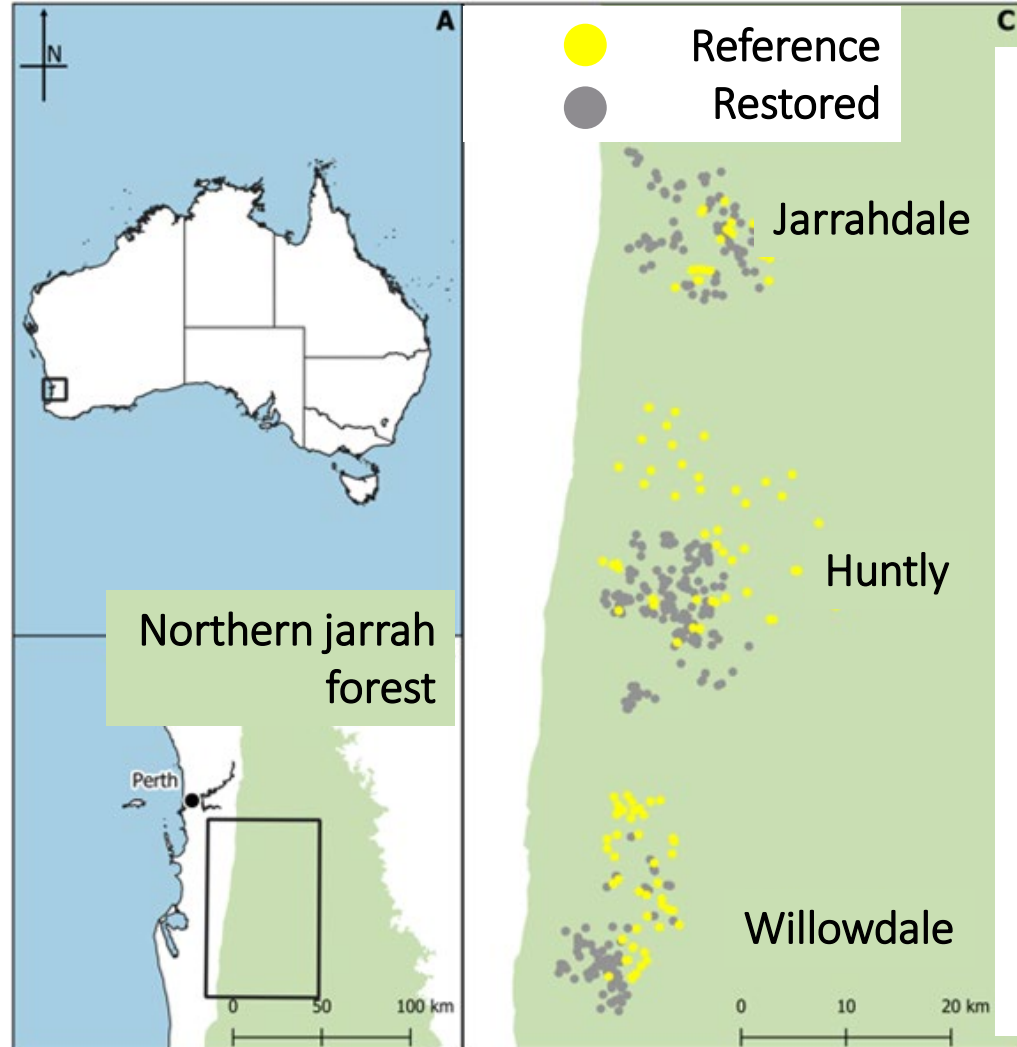
REFERENCE



CLOSING*



SOILS, VEGE, BIRDS



DATA SPANNED
ANNUAL
RESTORATION
EFFORTS
1966
TO
2022

*CLOSING AT:
AT 1 YR
5-10 YR
20+ YR

Map from Standish et al. 2021

ECOSYSTEM CONDITION: ASSETS AND LIABILITIES

Typology class	Assets and liabilities*	Class	Example variables
Abiotic characteristics	Topsoil	Chemical state	Phosphorus (mg/kg)
	Ground cover		Organic carbon (mg/kg)
Biotic characteristics	Native vegetation		Compositional state
	Key characteristic flora	Total flora species richness	
Processes	Weed invasion	Total native species richness	
	Dieback*	Native shrub species richness	
	Native fauna	Structural state	Native tree cover
	Key characteristic fauna		Native shrub cover
	Threatened fauna species		Native annual (forb etc.) cover
	Non-native fauna invasion*	Functional state	<i>Bird feeding preferences</i>
			Abundance of generalists
	Abundance of insectivores		

ECOSYSTEM CONDITION ACCOUNT EXAMPLE: JARRAHDALÉ

Ecosystem condition

Jarrahdale

		Post mining- pre rehab	1 year	5 - 10 years	20+ year
Biotic characteristics					
Compositional state	Total native species richness	Low	High	High	High
	Native tree species richness	Low	High	High	High
	Native shrub species richness	Low	High	High	High
	Native annual + perennial (forb, grass, rush, sedge) species richness	Low	High	Med	Med
Structural state	Native tree cover	Low	Med	High	High
	Native shrub cover	Low	Med	High	Med
	Native annual + perennial (forb, grass, rush, sedge) cover	Low	Low	Low	Low
	Non-native species cover	High	High	Med	Med

0–0.33 Low

0.34–0.66 Med

0.67–1.00 High

MINE RESTORATION AND NCA: LESSONS LEARNED



NCA is useful to track monitoring timeline, rehabilitation schedules and completion-criteria based recovery trajectories.

Accounts can track targeted interventions to improve environmental assets (e.g., threatened species) or reduce liabilities (e.g., dieback).

Valuable insights on data requirements to present ecological restoration outcomes in a natural capital accounting format.

On the horizon: condition (and extent) accounts could underpin mining companies' nature-related impacts, dependencies and risks reporting.

scientific reports

Volume 14: 11369.



Balancing the books of nature by accounting for ecosystem condition following ecological restoration

Tina Parkhurst¹✉, Rachel J. Standish¹, Suzanne M. Prober², Halina Kobryn¹ & Michael Vardon³

Tina.Parkhurst@unimelb.edu.au



REFERENCES

- Parkhurst T, Standish RJ 2023. Natural Capital Accounting in the mining sector. The Alcoa case study - testing the SEEA-EA framework in the context of mine rehabilitation. Prepared by Murdoch University for CRC TiME, August 2023.
- Luckeneder S, Giljum S, Schaffartzik A, Maus V, Tost M 2021. Surge in global metal mining threatens vulnerable ecosystems. *Global Environmental Change* 69: 102303.
- Natural Capital Committee 2015. Protecting and improving natural capital for prosperity and wellbeing. Third Report to the Economic Affairs Committee, UK Government, London.
- Standish RJ, Gove, AD, Grigg AH, Daws MI 2021. Beyond species richness and community composition: Using plant functional diversity to measure restoration success in jarrah forest. *Applied Vegetation Science* 24: e12607.
- Young RE, Manero A, Miller BP, Kragt ME, Standish RJ, Jasper DA, Boggs GS 2019. A framework for developing mine-site completion criteria in Western Australia: Project Report. The Western Australian Biodiversity Science Institute, Perth, Western Australia.

Using Natural Capital Accounts as a Forecasting Tool

Dr Ljiljana Pantelic, Syrinx
Dr Kathy Meney, Syrinx



Panel Discussion with Industry

Stephen White, Alcoa

Dr Lucy Commander, Alcoa

Phil Cryle, BHP

Vern Newton, Hanson



New Guidance Material for Natural Capital Accounting in the Resources Sector

Dr Tony O'Grady, CSIRO





Australia's National Science Agency

Natural capital accounting in the mining sector: Guidance for the resources sector

Anthony O'Grady, Greg Smith, Claire Horner, Bryan Maybee

NCA Symposium, 17 July 2024



Nature Matters



Taskforce on Nature-related Financial Disclosures



DRIVING AMBITIOUS CORPORATE CLIMATE ACTION



THE BIODIVERSITY PLAN
For Life on Earth

Top 10 risks

Extreme weather events

Critical changes to Earth ecosystems

Biodiversity loss and Ecosystem collapse

Natural resource shortages

Misinformation and disinformation

Adverse outcomes of AI technologies

Involuntary migration

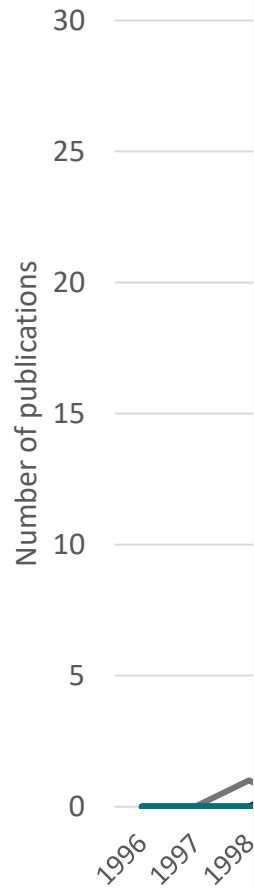
Cyber insecurity

Societal polarization

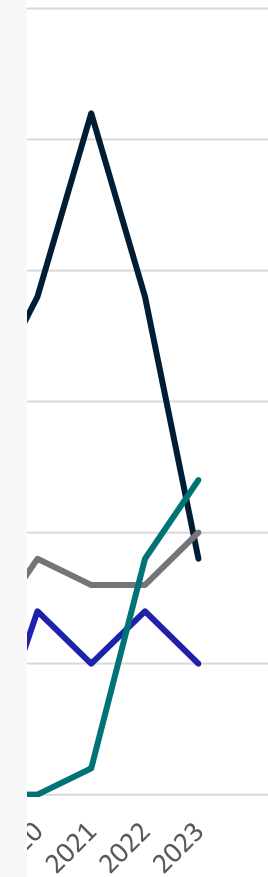
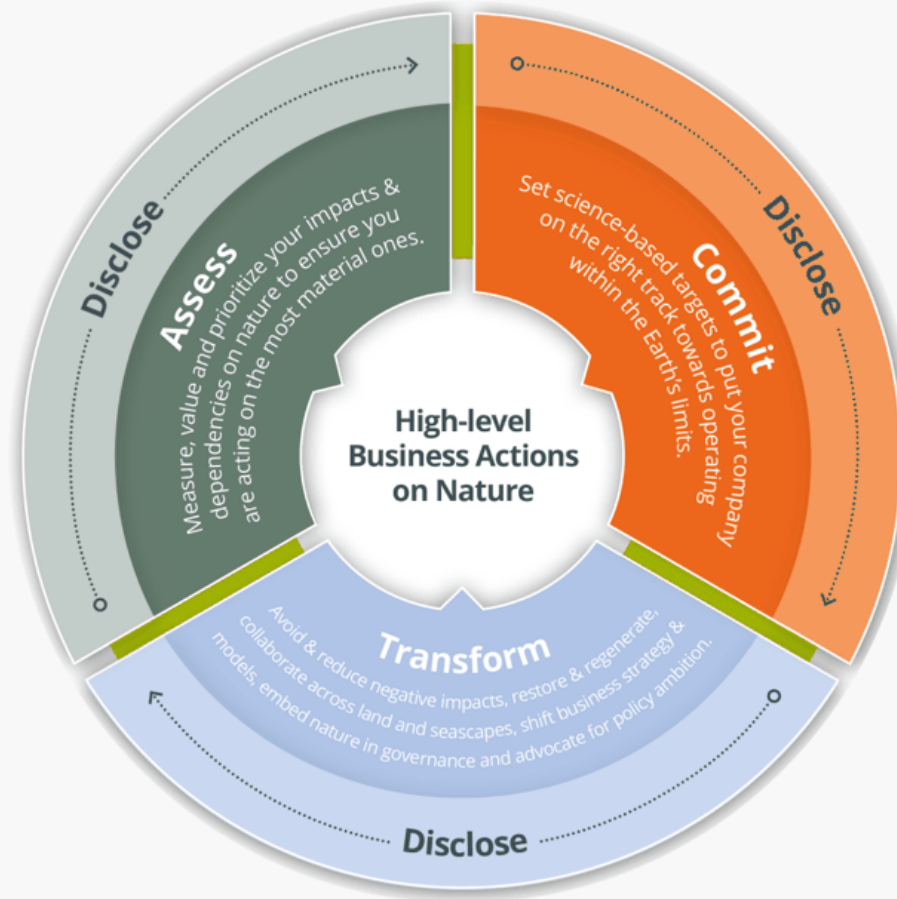
Pollution

Nature disclosure

Nature positive on the rise



Murphy, H. T., Nicol, S., I
for BHP. Pathways to Na

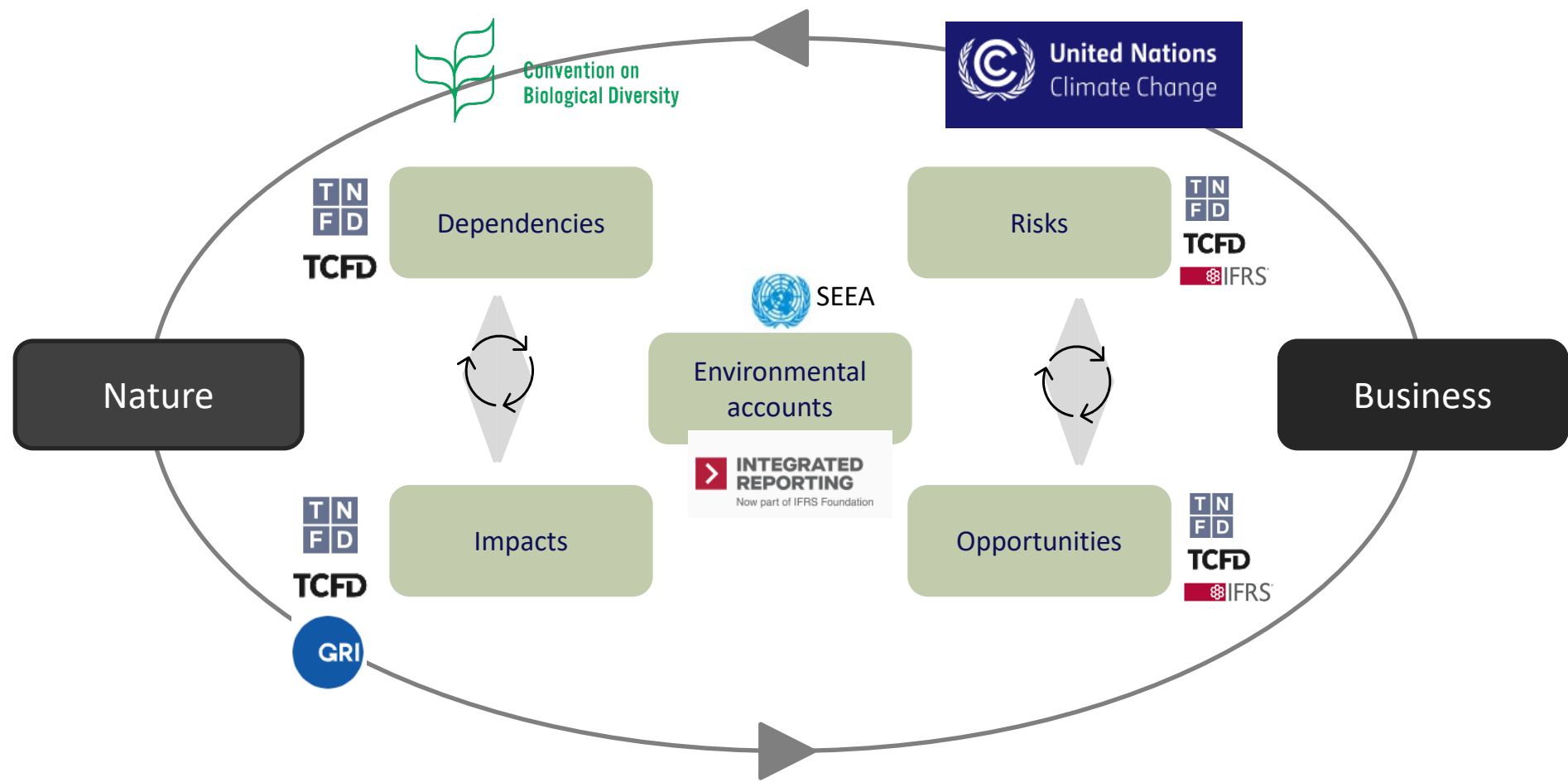


the concept of Nature Positive
Australia



Nature disclosure

Disclose



Guidance material



Natural Capital and the Resources Sector

A practical guide for corporate natural capital accounting, assessment and disclosure



What it is

- NC concepts and overview (linkages)
- Foundations in SEEA EA and SEEA CF
- A guide to approaches and presentation of NC

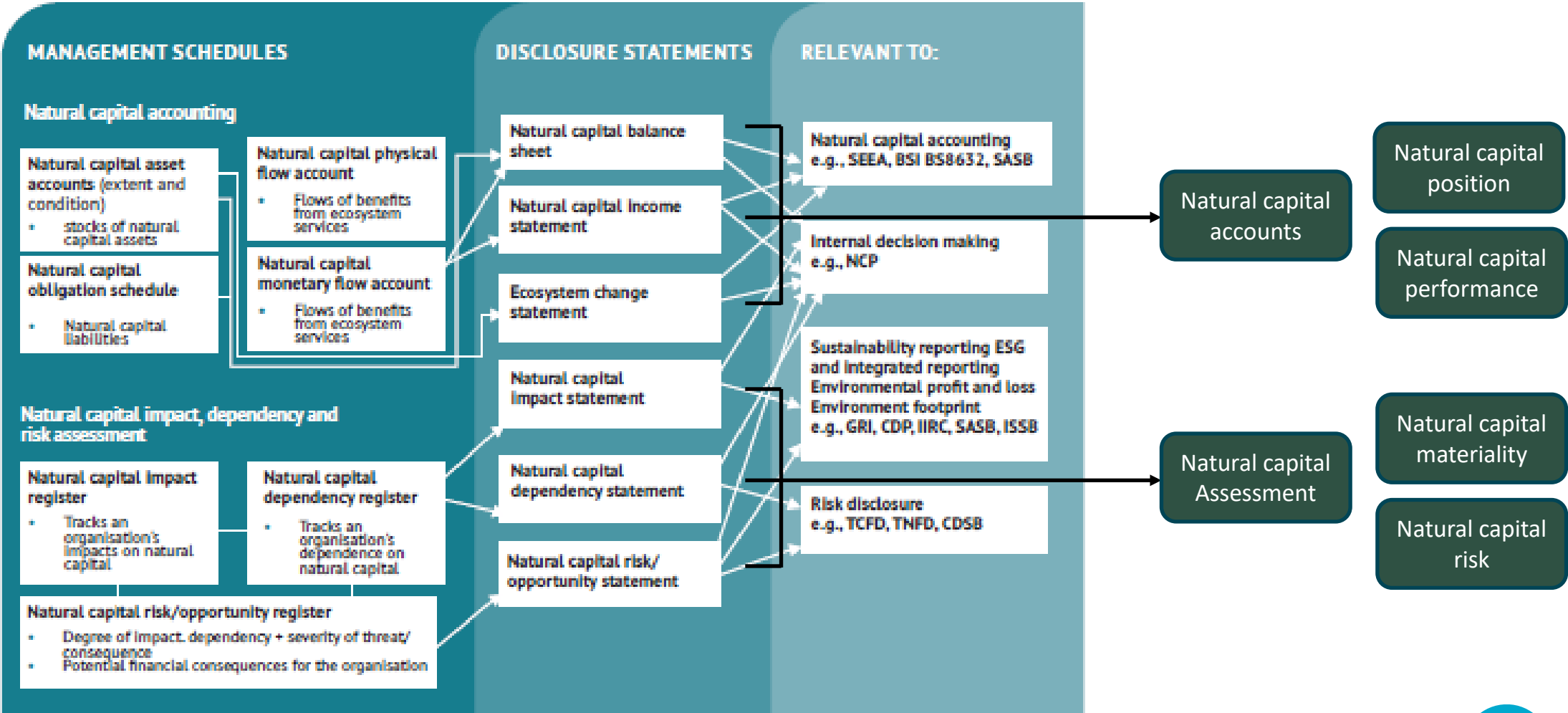
What it isn't

- Not attempt to recreate existing approaches
- Not a new NC framework
- Not a standard



Information system

Nature disclosure



Information system

Characteristics of useful
information

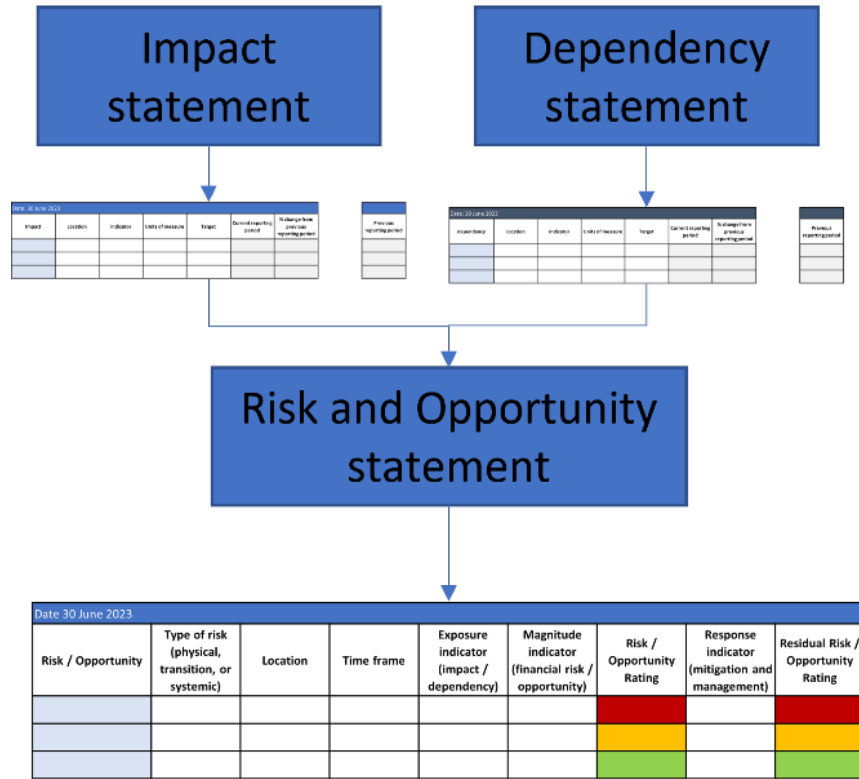
Primary characteristics

Relevant
Faithful representation

Secondary
characteristics

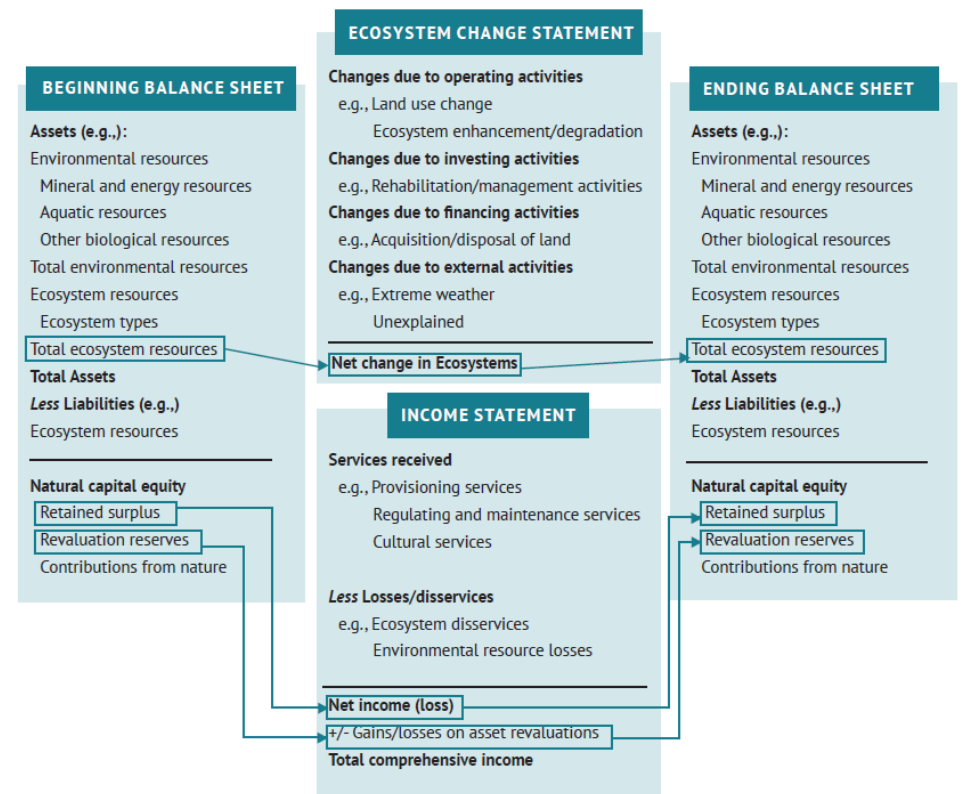
Comparable
Verifiable
Understandable
Timely

Impacts and dependencies disclosure



All Orgs (TNFD/TCFD)

Natural capital position/performance



Organisations with direct control and management of NC

Governance



Information that enables users to understand the governance process, controls and procedures the entity uses to monitor, manage and oversee climate and nature-related risks

Strategy



Information that enables investors to understand the entity's strategy for monitoring climate and nature-related risks and opportunities. This includes information about the resilience of the entity to nature-related changes, developments and uncertainties

Risk Management



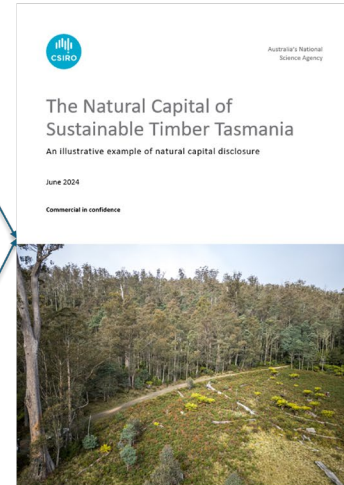
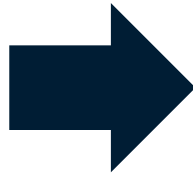
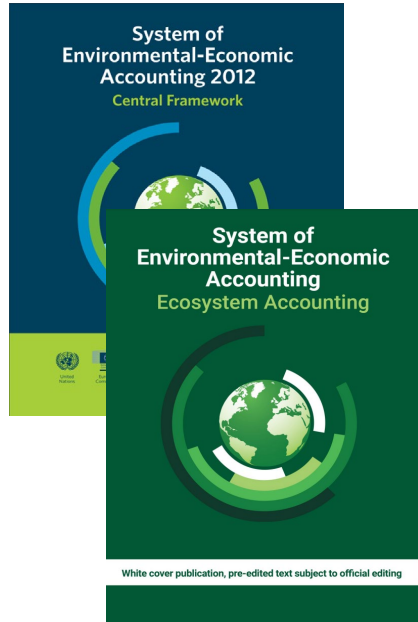
Information that enables the users to understand the processes the entity uses to identify, assess, prioritise and monitor climate and nature-related risks and opportunities

Metrics and Targets



Information that enables the users to understand the entity's performance in relation to climate and nature-related risks and opportunities

Natural capital accounting



One report

Governance
Strategy
Risk
Metrics and targets

Climate TNFD metrics
Natural capital accounts



Strengths

- Simplifies complex space
- Adopts existing accounting conventions
- Considers Nature and Climate together
- Draws on international approaches to environmental accounting (SEEA)
- Enables aggregation
- Promotes comparability

Weaknesses

- Is likely to evolve further
- Doesn't address measurement challenge
 - e.g. condition
- Doesn't address quantitative risk assessment
 - value of assets/revenue etc at risk
- Doesn't attempt to integrate formally with financial accounts

Thankyou



Natural Capital and the Resources Sector

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O'Grady A.P., Smith, G.S., Horner, C., Maybee B.



Business Case, Gap Analysis and Roadmap for implementation

Natural Capital Accounting in the Australian Mining Sector



B Maybee, H Singh, N Sultana, S Kamal, A O'Grady

Use of Natural Capital Accounting for Forecasting & Planning

GASKELL NORTH CASE STUDY



L Pantelic, B Maybee, K Meney, V Neill

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CASE STUDY REPORT



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Developing a Business Case for Natural Capital Accounting

Associate Professor Bryan Maybee, CRC TiME





THE BUSINESS CASE FOR NCA & OVERCOMING IMPLEMENTATION CHALLENGES

B. MAYBEE, H. SINGH, N. SULTANA, S. KAMAL, A. O'GRADY

NCA SYMPOSIUM, 17 JULY 2024

NCA Document Suite

CRC TiME
Transformations in Mining Economies

CSIRO

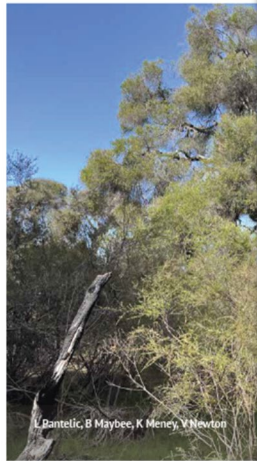
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T. Parkhurst

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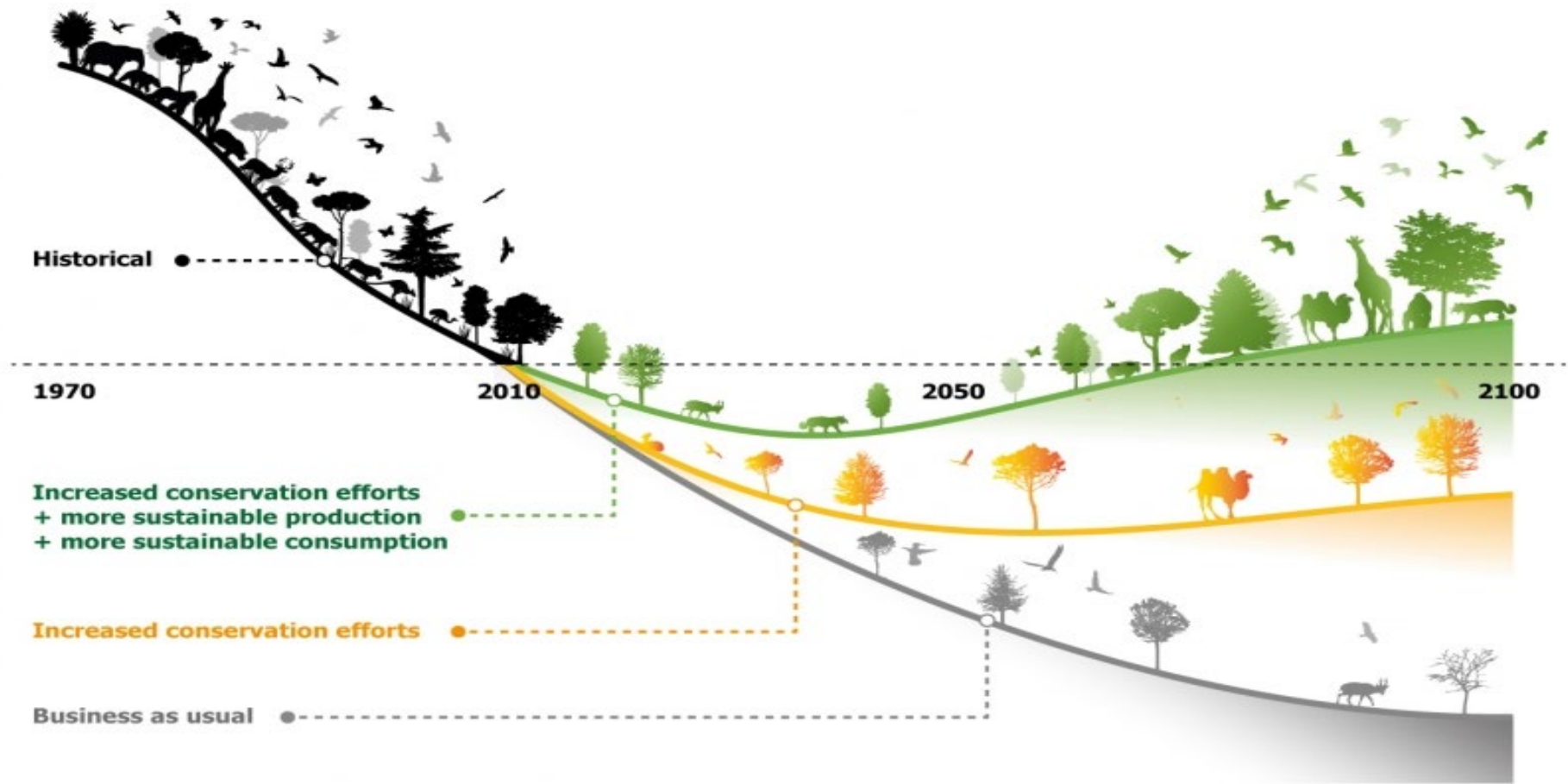
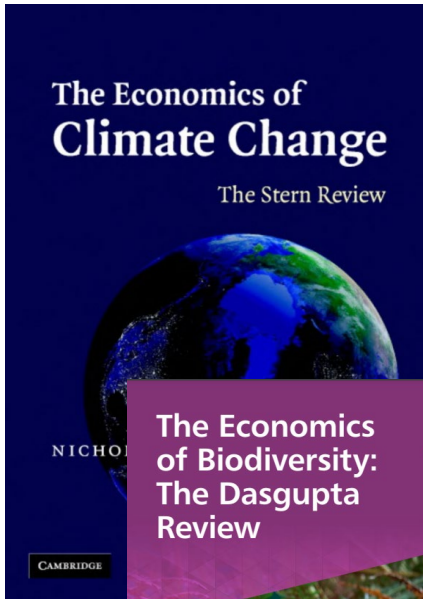
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B. Maybee, H. Singh, N. Sultana, S. Kamal, A. O'Grady



Nature is material



This artwork illustrates the main findings of the article, but does not intend to accurately represent its results (<https://doi.org/10.1038/s41586-020-2705-y>)

Leclère, D., et al. (2020). Bending the curve of terrestrial biodiversity needs an integrated strategy. *Nature*, 585, 551-556.

Emerging Reporting Environment



Meeting Obligations

Disclosure Focus

Investors and financial institutions

- Enhanced risk assessment options
- Sustainable investment options
- Access to green investment opportunities

Communities and society

- Empowered decision-making
- Conservation and preservation
- Economic diversification
- Improved well-being and quality of life

Governments and regulators

- Regulation and compliance
- Informed policy-making
- Sustainable development planning
- Effective resource allocation

**How implementing
Natural Capital
Accounting (NCA) helps?**

Financial Accounting Framework

Accounting Information System

A system for the collection, storage, and processing of financial and accounting data

Financial Accounting

Externally focussed

- Reporting, disclosure, etc.
- Communication of past performance

Process of recording, summarising and reporting past transactions from business operations over a defined period of time

Opportunities from using an Accounting Framework

Accounting Information System

A system for the collection, storage, and processing of financial and accounting data

Financial Accounting

Externally focussed

- Reporting, disclosure, etc.
- Communication of past performance

Managerial Accounting

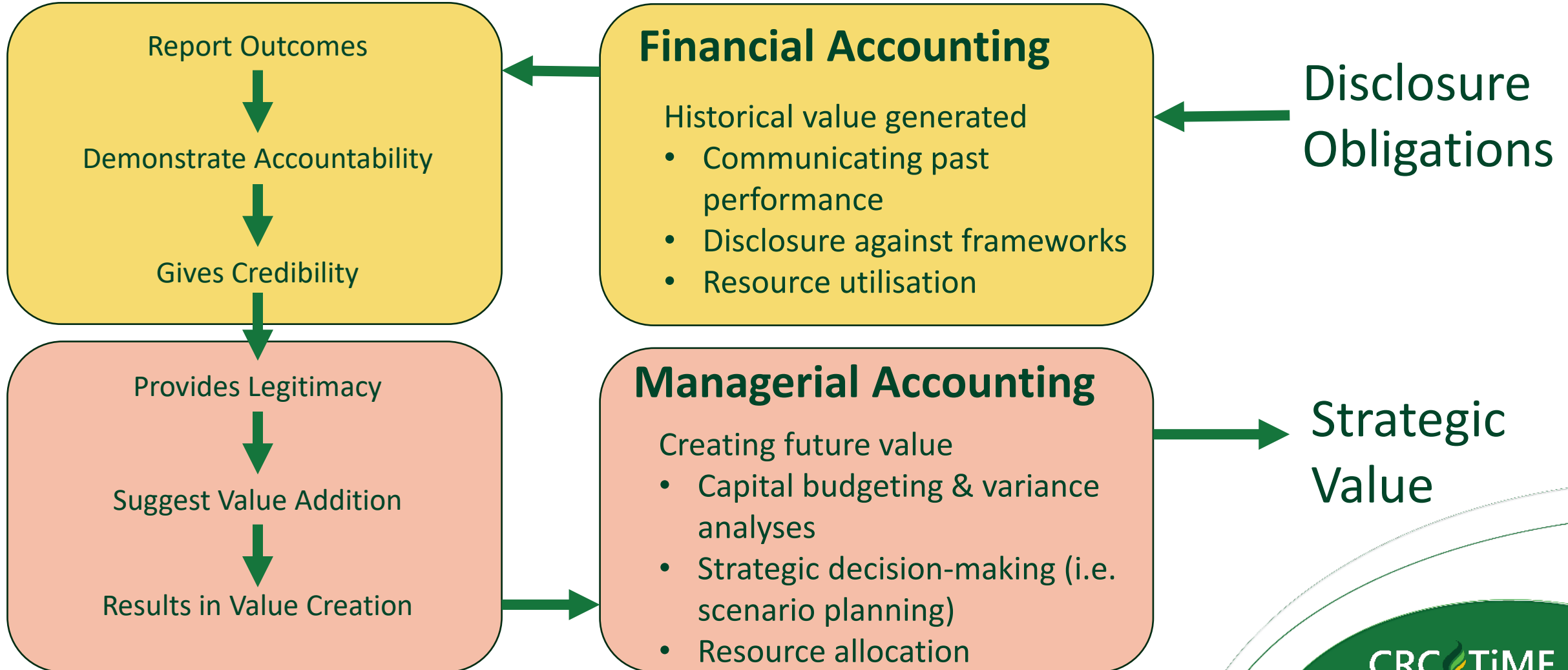
Internally focussed

- Capital budgeting, analysis of variances, forecasting, etc.
- Strategic decisions

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strategic goals

This is the
power of
NCA

Natural Capital Accounting in the Mining Sector



Challenges - Data

- Good data underpins robust NCA
 - provides sound basis for measurement, valuation and disclosure aspects
 - enables future-focussed strategic decision-making
- Requires framing and developing a data strategy for compiling comparable accounts

Continuously monitor data needs/priorities to enhance data systems

Developing best practices, protocols and databases to enable broader use of data across the sector

Performing a data needs assessment to identify the disclosure requirements of different stakeholders

Investment in data management systems and related tools to centralise and provide the required access to data

Establishment of data standards to ensure consistency and reliability in data collection, reporting and sharing

Developing a strategy for data collection to establish required datasets

Challenges - Valuation

- Improved methods of valuing natural capital and ecosystem services will facilitate industry adoption of NCA
 - methodologies need to include appropriate materiality and risk assessment techniques
 - must recognise unique characteristics of natural assets due to different perspectives of significance and use
- Processes for collection, assessment and communication of information affecting valuation must exist and operate effectively

Testing approaches to ensure that the accounts meet the accounting definitions of useful information

Assessing the importance of different intangible factors and developing approaches that appropriately incorporate them into the valuation of ecosystem services

Developing a framework to quantify the value of ecosystem services as a public good that recognises the different perspectives of stakeholders

Developing record management practices and accounting processes to facilitate preparation of an Ecosystem Change Statement

Developing standardised formats for maintaining and disclosing physical accounts alongside monetary accounts

Standardising approaches to identify Ecosystem Assets and Services, and assess their importance

Challenges – Capacity and Capability

- Multi-disciplinary teams required to create mining-specific accounts generating financial and non-financial information
 - expertise includes accounting, environmental and ecological science, legal
 - need to satisfy assertions of accuracy, valuation, completeness, existence, and rights and obligations
- Key success factor for uptake and longevity of NCA is continual capacity building to align with changing expectations

Affecting auditing standard-setting to ensure NCA accounts can be competently and independently audited, verified and reported

Preparing guidelines for recording and disclosure of upstream and downstream components of the value chain to gain a complete picture of the industry's impacts and dependencies

Continually upskill existing expertise and filling gaps through a variety of activities, including professional development, targeting training programs, formal education courses, expert speakers, etc.

Building capability and capacity throughout the data ecosystem, including a specific requirement for spatial data analysis expertise

Engaging with Indigenous Australians to gain a complete understanding of the importance and value of natural capital

Engaging with stakeholders to develop understanding of the importance of incorporating natural capital into economic decision-making

Creating Future Value

Strategic Focus

- Sustainable resource management
- Recognition of natural capital risks
- Better planning practices

Disclosure Focus

Investors and financial institutions

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Communities and society

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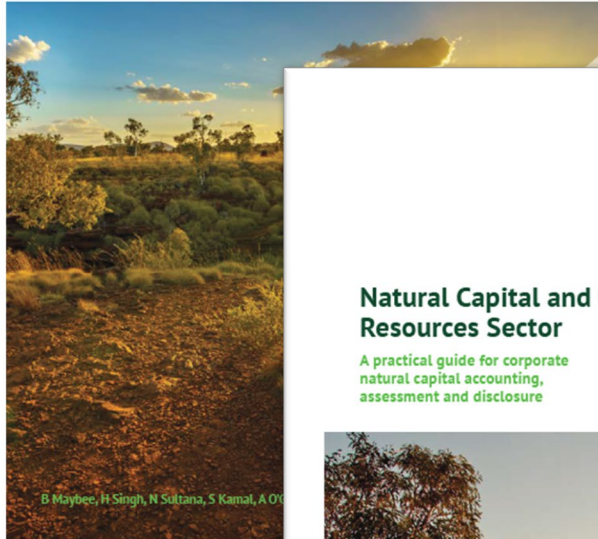
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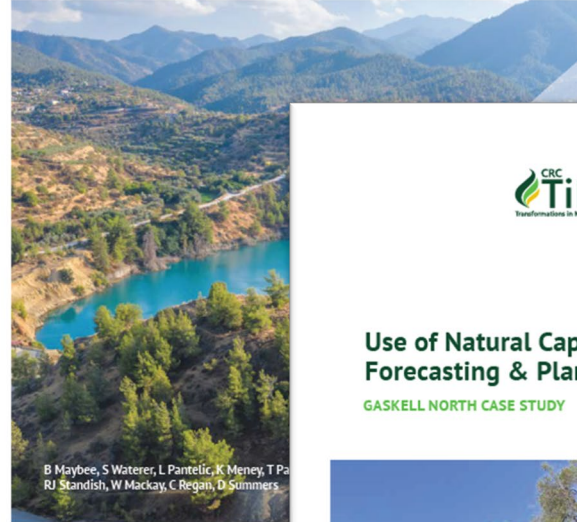


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THANK YOU

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Where do we go from here?

Chris McCombe, MCA



Panel Discussion on next steps

Dr Guy Boggs, CRC TiME

Josh Matthews, WSP

Nic Pollock, K2fly

Renee Young, WABSI



Closing Remarks

Dr Guy Boggs, CRC TiME



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